



TSANGYOW

**TSANG YOW (1568)**

**2026Q1 OPERATIONAL REPORT**



# Disclaimer



The actual operating results, financial condition, and business performance of our company in the future may differ from the forecasted information, whether expressed or implied. This variance may be attributed to various factors, including but not limited to price fluctuations, competitive conditions, international economic situations, exchange rate fluctuations, market demands, and other risks beyond our control.

The forward-looking statements in this presentation reflect our views as of the present and are subject to change. The company is not obligated to provide further reminders or updates in the event of any changes or adjustments to these views in the future.

The content in this presentation is not intended as investment advice.

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01

公司簡介

Company Profile

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CONTINUOUS IMPROVEMENT

EXCEEDING NEEDS

# Company Profile

設立日  
ESTABLISH



1985/1/16

資本額  
CAPITAL



1.03billion

上市時間  
Company Listed



2014

廠區  
Plant



Taiwan 4 (Chiayi Minxiong)  
Malaysia 1

員工人數  
Employees



310

# Company profile- MIT high quality technology



## Headquarters

- Factory area: about 10,710 m<sup>2</sup>
- Process attributes: precision machining, tooth processing, grinding, heat treatment, assembly



## Chenggong plant

- Factory area: about 5,200 m<sup>2</sup>
- Process attributes: precision machining, grinding, laser welding



## Chungshan plant #2

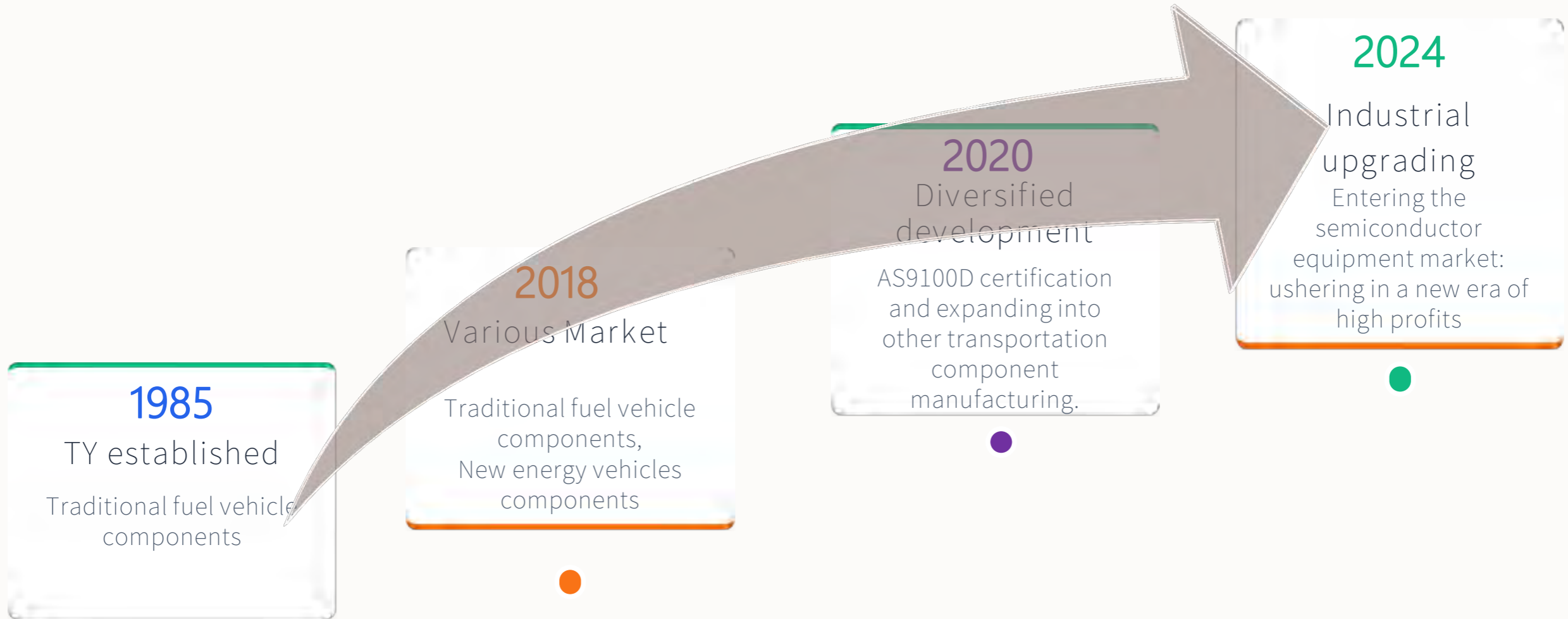
- Factory area: about 10,600 m<sup>2</sup>
- Process attributes: stamping, precision machining, laser welding



## Chungshan plant #3

- Factory area: about 8,700 m<sup>2</sup>
- Process attributes: Stamping automated production line, spin forming

# Expanding into Various Industries with High-Quality Products

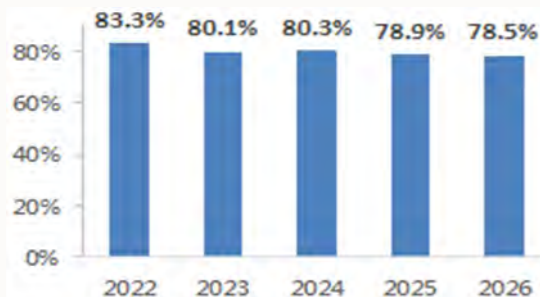


# Company profile - Main products

Unit : TWD/Thousand



## Automotive



Transmission parts

### Customers

Ford 、 GM 、 JUGUAR 、 Range Rover 、 STELLANTIS 、 Volkswagen....等



## EV E-bike



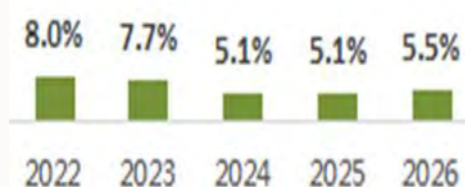
EV E bike components: clutch system parts, gearbox parts, motor casings

### Customers

Ferrari 、 VOLVO 、 Mazda...等



## Industry



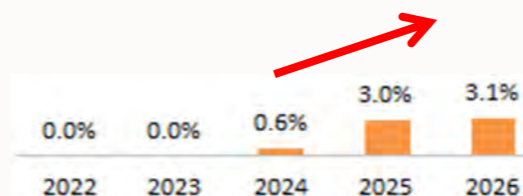
Industrial / Mining machine /off high way/ truck

### Customers

SCANIA 、 ABB 、 SUMITOMO 、 CATERILLAR 、 JOHN DEERE...等

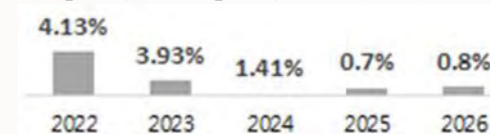
## SEMI equipment

Semiconductor advanced process front-end deposition and CMP equipment parts, etc.



## other

Ship transmission and engine system parts, OEM parts, etc.



# Company profile - TA Market products percentage

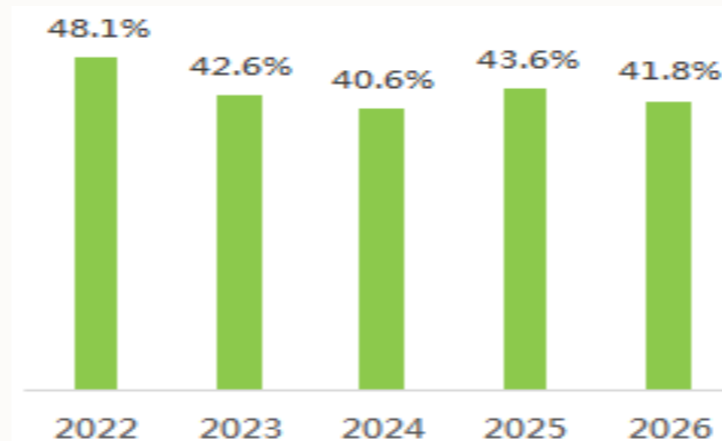
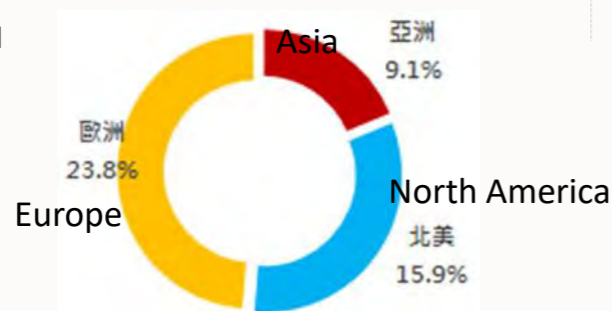
Unit : TWD/Thousand



## OEM

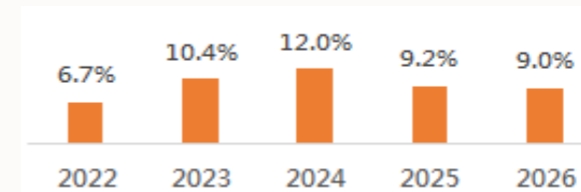
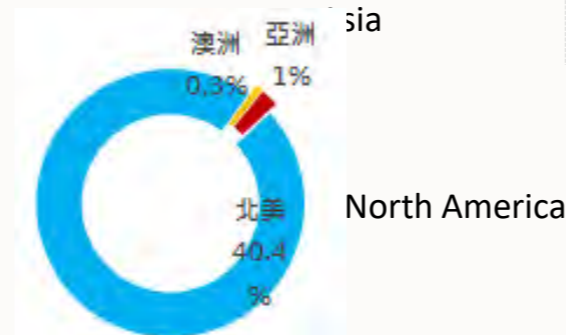
- Automotive transmission system components
- Industrial machinery transmission system components
- New energy vehicle components

Proportion of overall revenue(2026/1-3)



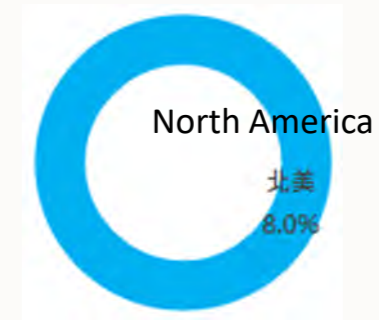
## AM

- Automotive transmission system components
- Industrial machinery transmission system components
- engine components



## OES

- Automotive transmission system components





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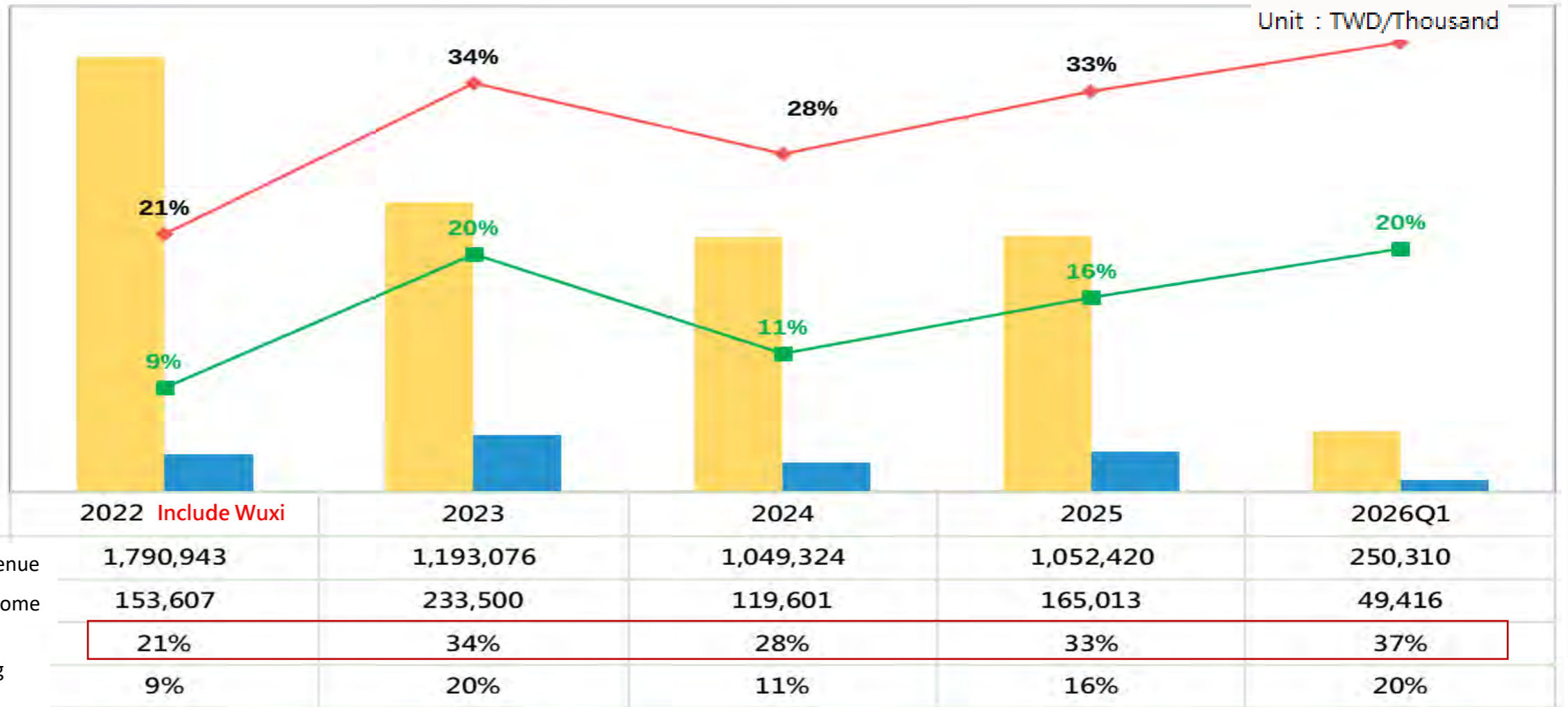
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營運概況

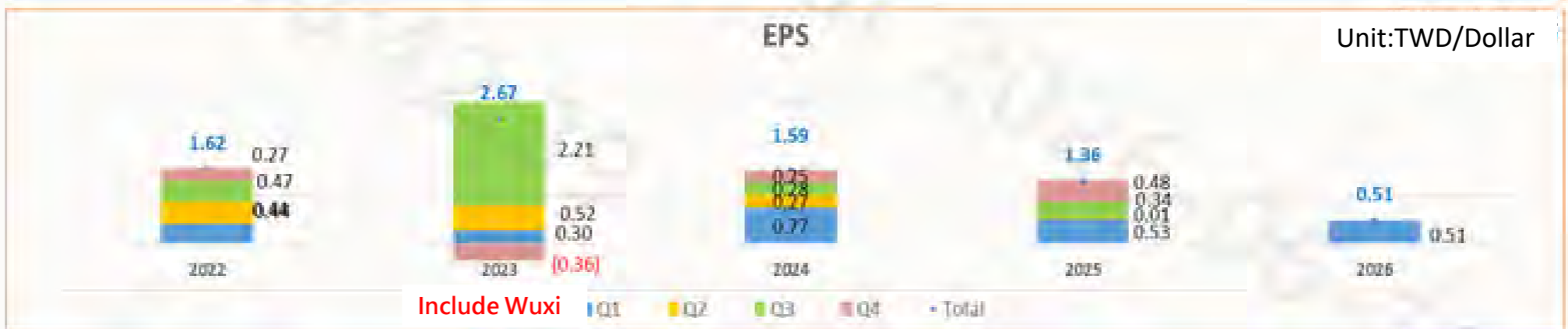
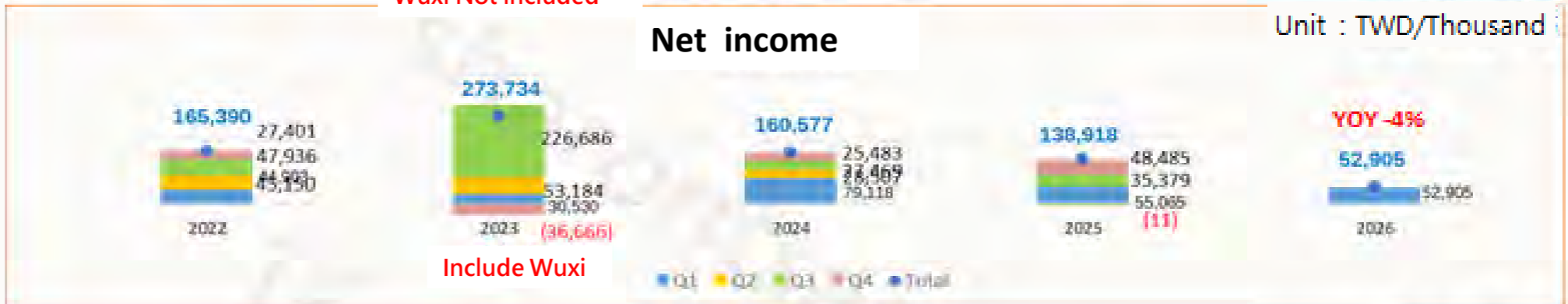
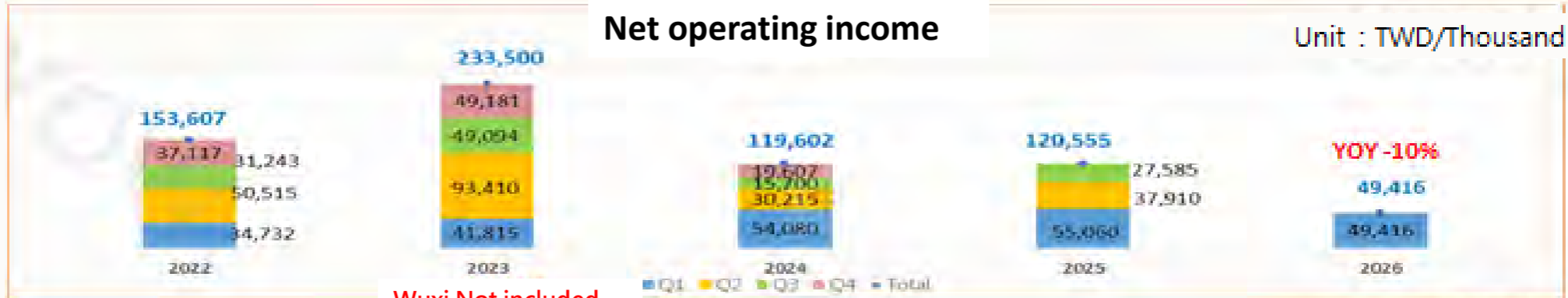
Operational overview

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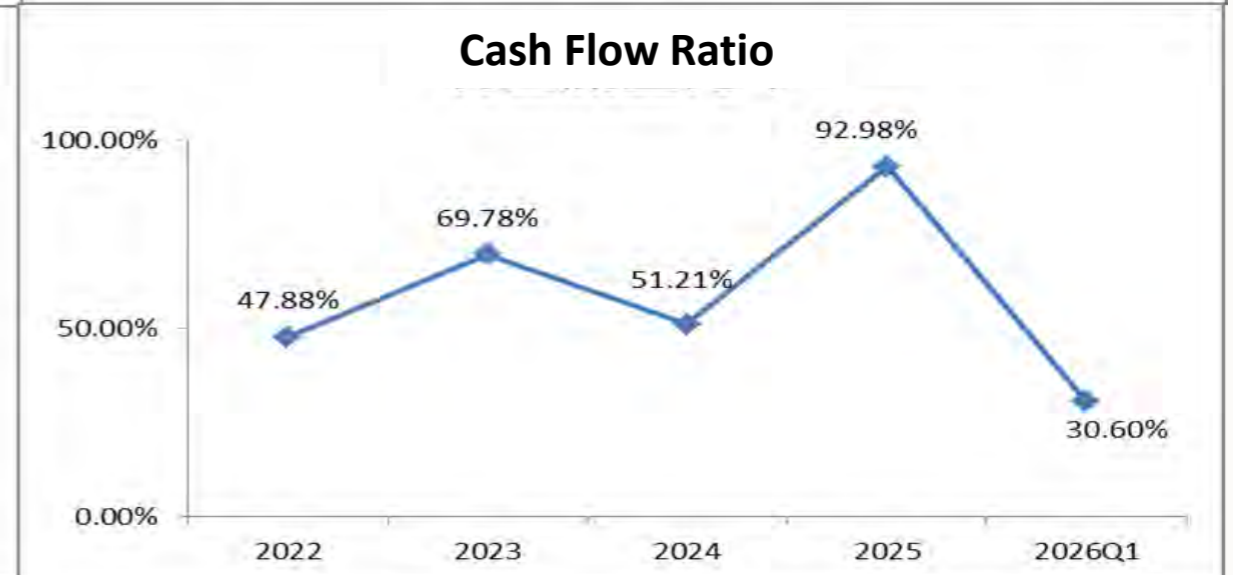
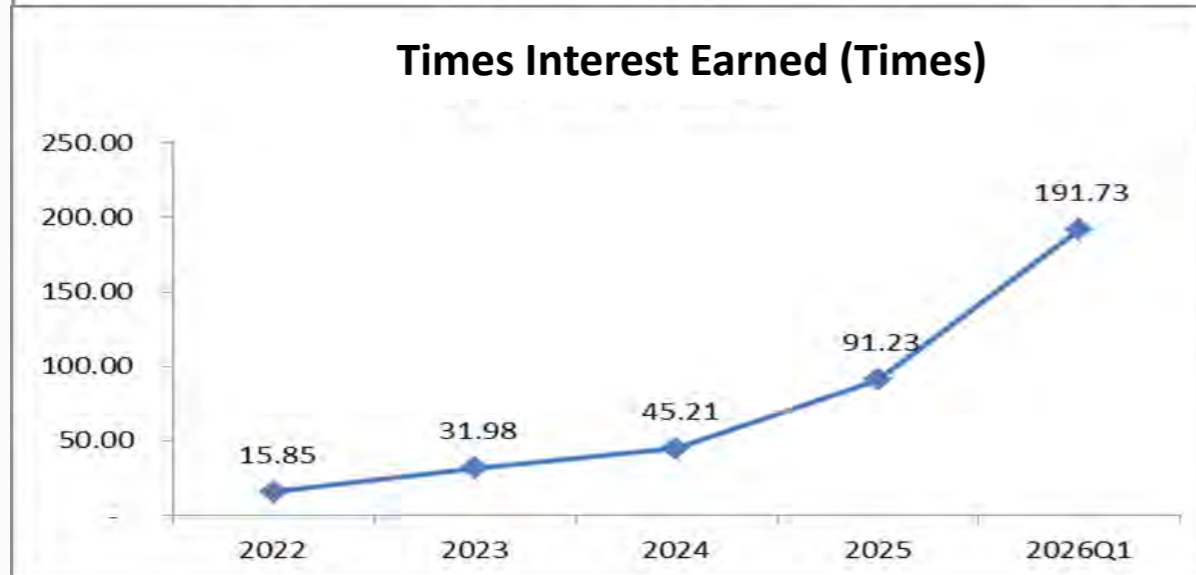
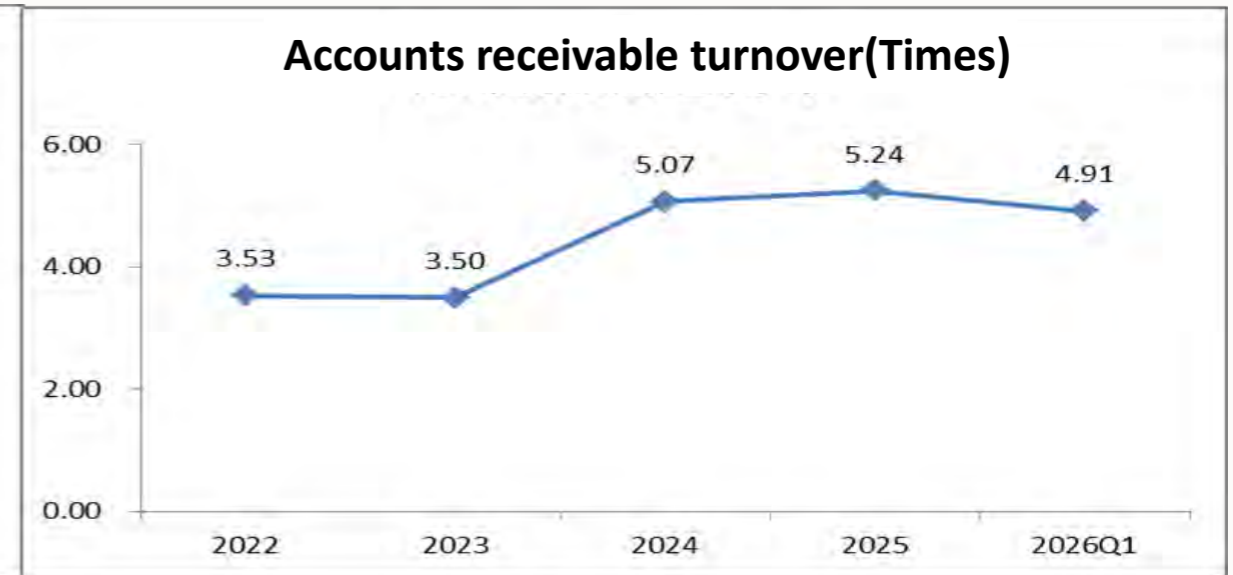
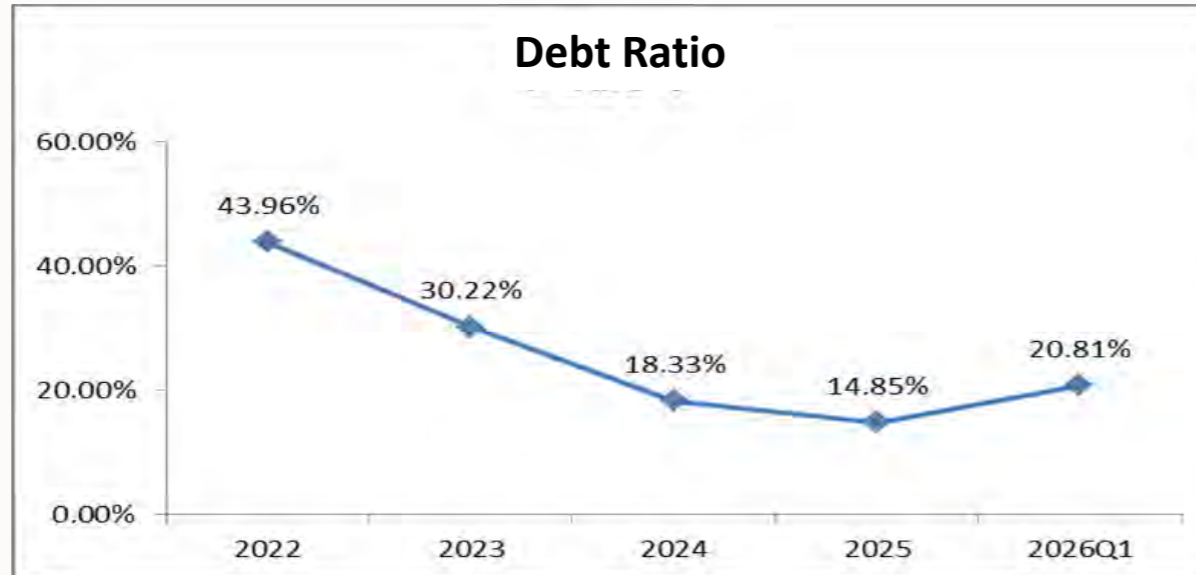
# Operational Overview – Profitability Performance in the Past Five Years



# Operational Overview – Profitability Performance in the Past Five Years



# Operational Overview – Financial Performance in the Past Five Years





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03

競爭利基

Competitive advantage //

# Strive for Niche market- one-stop shop with experienced process technology and customization to meet order needs



Stamping /  
Tool design

Flow  
Forming

Precision  
Machining

Gear  
machining

Heat  
treatment

Laser  
welding

Assembly

Inspection  
/Test

35 years of automotive parts stamping forming technology and related mold design and self-made capabilities can effectively shorten the development time of stamping products and ensure the stability of product quality.

# Strive for Niche Market- High product quality certification and multi-industry market layout

Highly technical integration capabilities (stamping, precision machining, tooth processing, laser welding, heat treatment, assembly testing, etc.) can produce various high-precision metal parts for automobiles, and can operate in diversified industrial markets (EX: Semiconductors.....)



IATF 16949:2016



ISO 9001:2015



ISO 14001:2015



ISO 45001:2018

# Strive for Niche Market – Product quality management and certification



## Diverse industries and market products

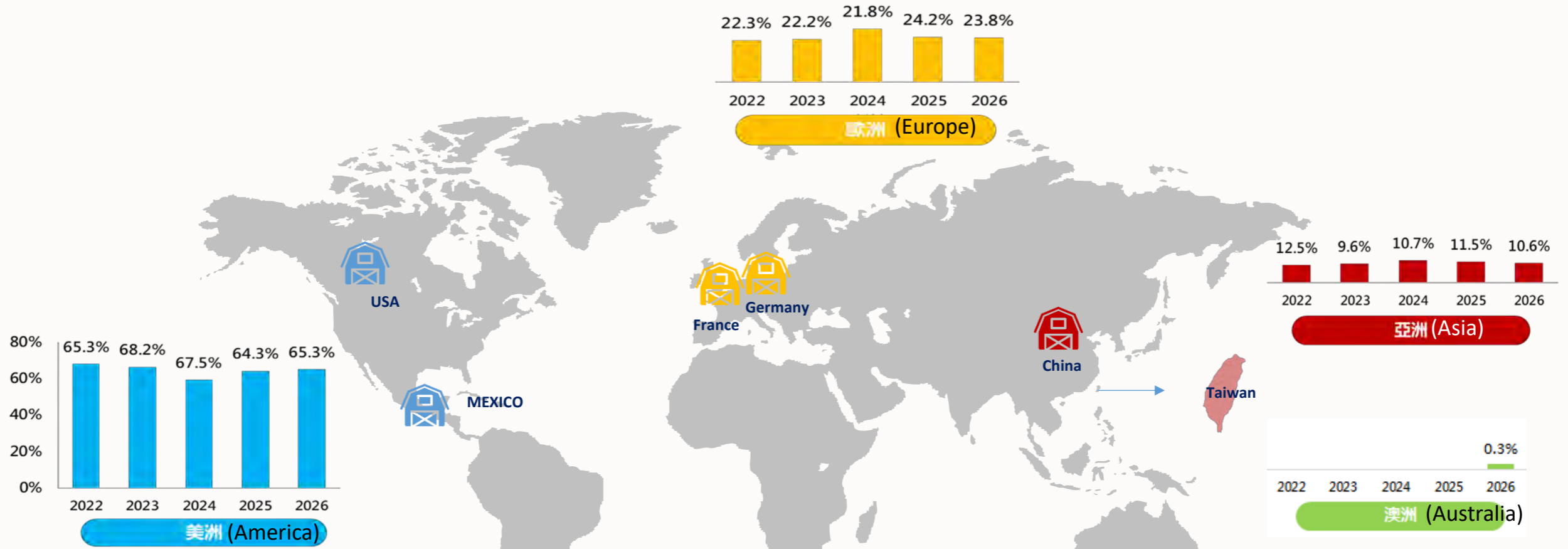
- Accumulated many years of experience in the AM market, mastered market demand conditions, had rich reverse development and design capabilities, and had a complete product line to meet customers' One-stop shopping needs
- Main Tier1 and Tier2 suppliers of major automobile manufacturers. We have complete OEM quality management capabilities and have won the trust of customers.
- Successfully entered the sales field of new energy vehicles and international semiconductor equipment, and continue to enhance our competitiveness on the path of product transformation.

## Products certification

- The product market certification takes about 2 to 3 years, the production process is complicated, and the industry entry barriers are high, highlighting the high order visibility.
- Obtained Validation of automotive quality systems, aerospace quality systems, and qualification as a supplier for major international semiconductor equipment manufacturers.

- From the procurement of raw materials to the shipment of finished products, strict quality control is implemented to ensure that every step is perfect and smooth.
- Strictly abide by the quality policy and continuously conduct quality control at each stage of incoming materials, semi-finished products and finished products to ensure that all processes meet the highest standards required by customers and maintain quality stability.
- We have implemented the IATF 16949 quality management system and ISO 14001 environmental management system, and have also introduced OEM production line management and TPM, 5S, Kanban management and other production systems from professional car manufacturers, and continue to work towards "lean production".

# Strive for Niche Market- MIT base , global and timely supply



4 production bases in Taiwan and 5 overseas warehouses around the world  
Produced in one place, supplied globally



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04

未來發展

Future Development

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# Market Trends -The Development Potential, Challenges and Prospects of the SEMI Industry in Southeast Asia

**\$135.1 billion**

2025 Global equipment sales (YOY+15%)  
It's projected to reach \$156 billion in 2027

## Development potential

A key juncture in supply chain restructuring: the "China+1" trend drives manufacturing relocation.

**\$ 191 billion**

ASEAN market size in 2030  
CAGR of 7.12%, driven by demand from EVs, AI, and 5G.

## Equipment Market

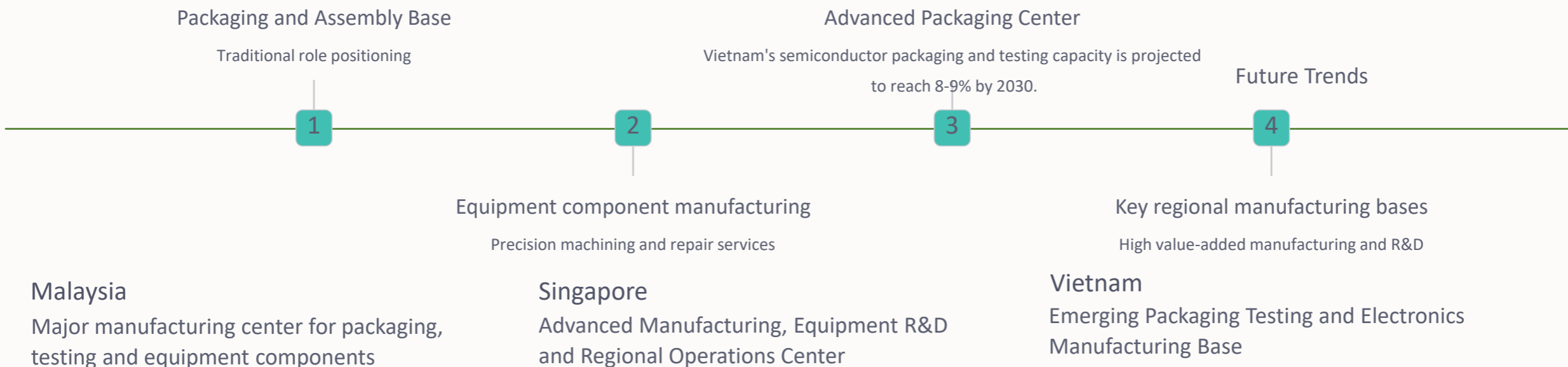
Local-for-local strategies accelerate demand for components and modularization.

**18 seats**

Most of the new wafer fabs built in 2025 will begin production in 2026-2027.

## Main challenges

High-level talent shortage, insufficient depth of infrastructure and regulations



**Southeast Asia is upgrading from a traditional packaging and testing base to a composite node integrating "regional manufacturing + equipment services + advanced packaging".**



# Market Trends-The Deployment Strategies of Major International Companies in Southeast Asia

In the context of global changes, Southeast Asian countries are demonstrating a proactive attitude toward establishing semiconductor supply chains. Industries such as electric vehicles, data centers, and servers are continuously driving international investments into Southeast Asia. This presents an opportunity to gradually extend the supply chain across the upstream, midstream, and downstream sectors of the semiconductor industry.



# Future development - Target Malay Market and expand into diversified industry market layout



## YORU TECH (Malaysia)

- Johor Bahru
- The estimated investment amount is USD 8.8 million (TY holds 55% of the shares)
- Target market: critical components for semiconductor equipment

2025/10  
廠房竣工

2026/1  
Obtain CCC

2026/6-7月  
ISO 9001 Certification

2026/Q4  
Trial production

2026/1-2月  
設備搬遷

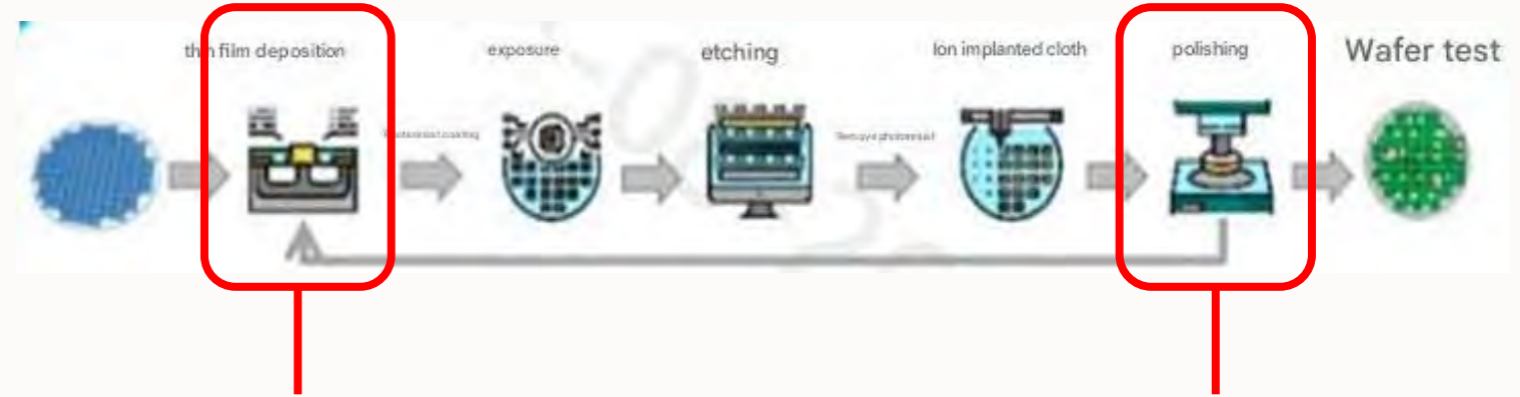
2026/2  
Obtain BL

2026/Q3  
Supplier Certification

2026/12  
Mass production

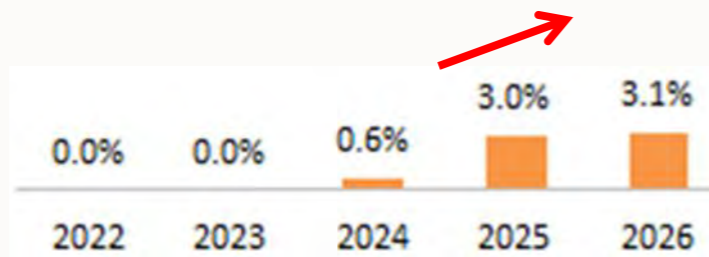


# Future development – Semiconductor business will be Tsangyow next growth driver

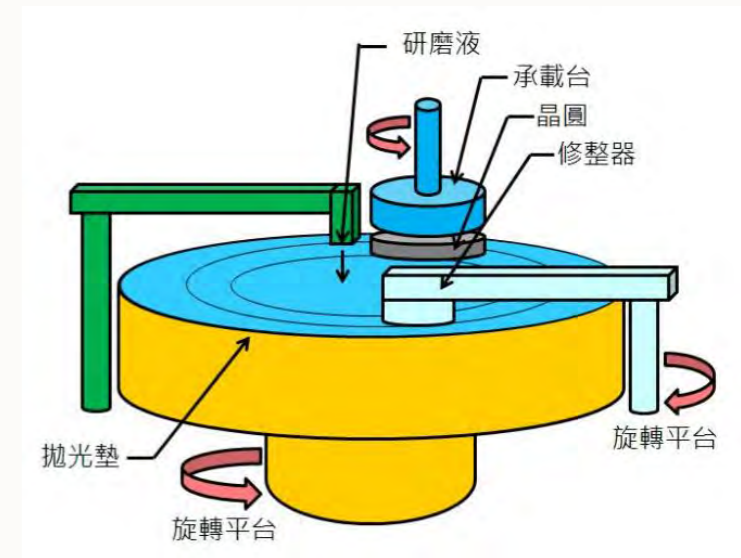
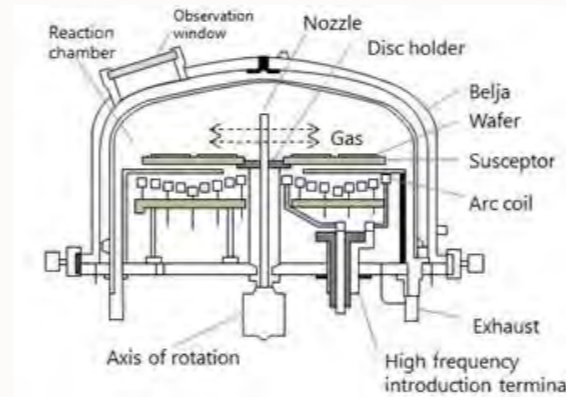


## SEMI equipment

Semiconductor advanced process front-end deposition and CMP equipment parts, etc.



**Revenue from key semiconductor equipment components in Q1 2026 increased by 48% YOY**



CMP process diagram

# Market Trends-CMP Equipment Market Overview & Growth Projections

## CMP Equipment Market Overview & Growth Projections

2025 Size at 3.87 Billion USD with Projected Growth to 6.86 Billion USD by 2032, CAGR of 8.5%

## 2025 Market Segmentation & Regional Breakdown:

By Equipment Type: The 300mm CMP Equipment segment accounted for 79.7% market share in 2025.

By Application: The Foundry and Logic IC segment captured 59.9% market share in 2025.

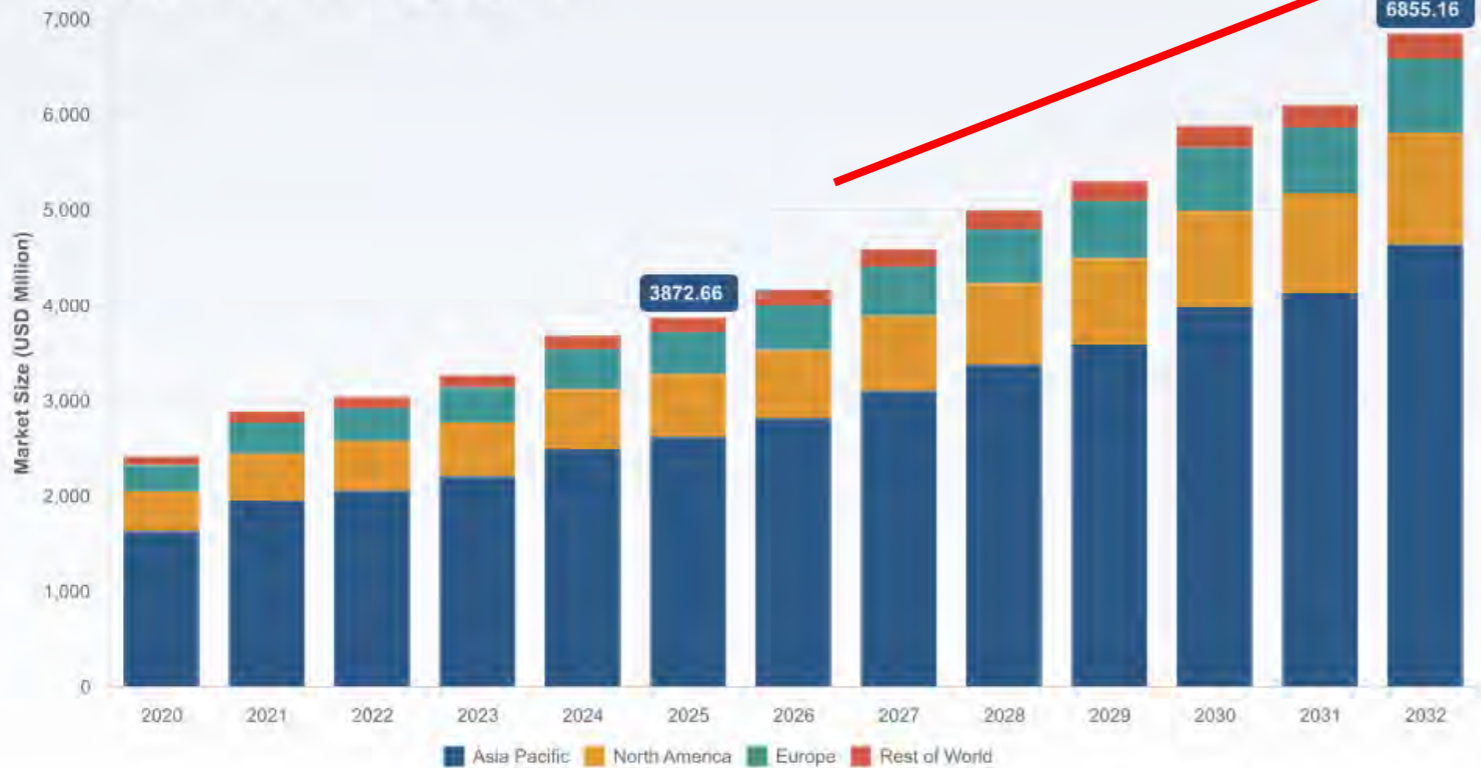
**Asia Pacific: USD 2.62 billion**

North America: USD 663.7 million

Europe: USD 435.1 million

Rest of World: USD 151.8 million

CMP Equipment Market Size by Region



Source: [www.pmarketresearch.com](http://www.pmarketresearch.com)

# Future development - high product quality certification, multi-industry market layout

## Transformation

Refining technological advantages, promoting product transformation, entering new industrial fields and diversified product markets, and increasing revenue capacity

## Specialization

Focusing on core technologies to ensure a competitive advantage, continuously refining production to ensure optimal quality, cost, and delivery time, and controlling risks, we enhance operational resilience.

## Digital transformation

Promote digital transformation, move towards intelligent production and digital management, drive new corporate value and enhance industrial competitiveness



## Globalization

Accelerate regional economic layout, establish short-chain supply capabilities, and enhance global competitiveness.

## Niche market

To diversify export markets and reduce trade risks, in addition to serving its largest customer in the North American market, the company will also actively develop the European and Southeast Asian markets.

## ESG Sustainability

Implement corporate governance, environmental symbiosis, and social prosperity, and pursue sustainable corporate growth.

# Future Development- ESG Sustainability



- ISO14001 Certificated
- Completed ISO 14064-1 GHG inventory categories and verification.
- Solar power generation deployment
- Establish environmental control dashboards to monitor energy performance
  - Established Tsang Yow charity foundation in 2016
  - 2023: Established a corporate volunteer program to engage in charitable activities alongside social welfare organizations.
  - Annual Initiatives: Holds annual blood donation drives and actively participates in community charity bazaars.
  - Continuous Commitment: Maintains ongoing financial sponsorship for underprivileged groups and consistently purchases their goods/products.



- ISO45001Certificated
- National Outstanding Healthy Workplace-Health Management Award in 2022
- 2021&2023 Taiwan Outstanding Workplace – Vitality Award
- 2024 National Excellence Award for Healthy Workplaces – Holistic Health Award
- Support the job opportunity for hearing impairment people , and hire more vulnerable workers
- Formulate an employee assistance plan to help employees work with peace of mind, live happily, and be healthy and secure

# Future Development- Excellent performance in Corporate Governance Evaluation

## The 12th Round (2025) Corporate Governance Evaluation

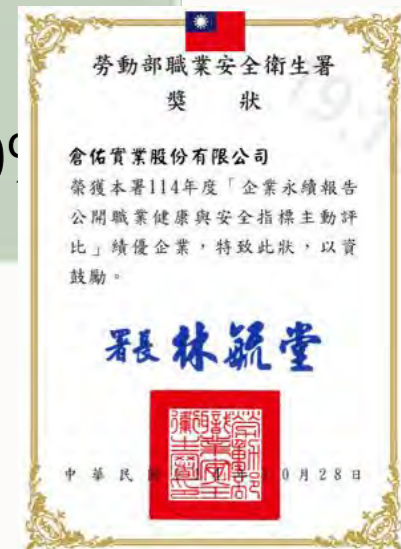
- All listed companies **TOP 6% to 20%**
- The market value under NT\$5 Billion **TOP 2% to 10%**



## The 11th Round (2024) Corporate Governance Evaluation

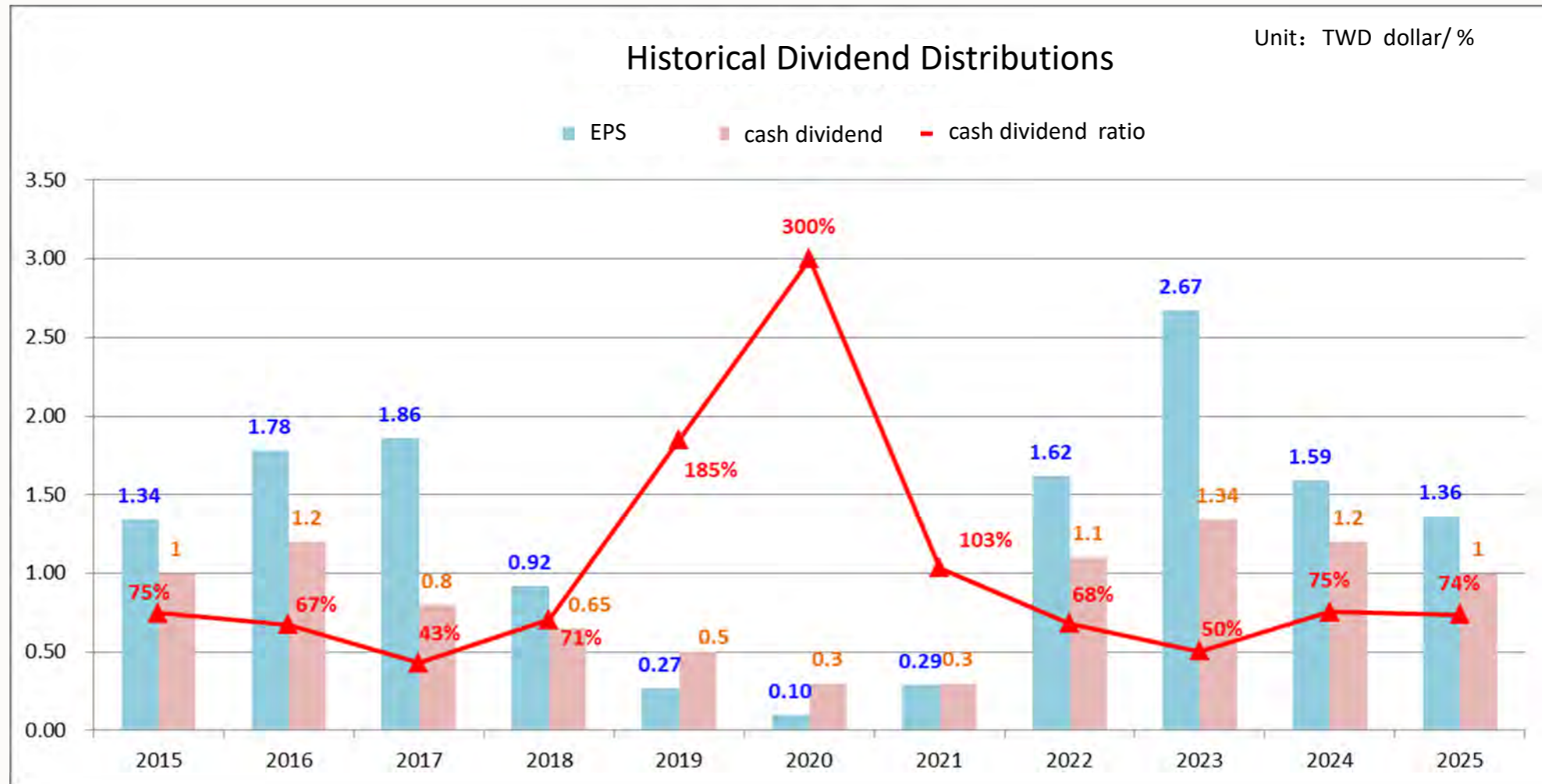
- All listed companies TOP 36% to 50%
- The market value under NT\$5 Billion TOP 2% to 10%

Awarded by the Occupational Safety and Health Administration, MOL, as one of the top 10 performing companies in the 2025 "ESG Report Occupational Safety Performance Evaluation".



# Dividend distribution situation

- The average cash dividend distribution ratio exceeds 68%





# THANK YOU

## Q & A



Tsang Yow is committed to understanding each customer in order to provide services that meet or even exceed customer requirements. Let each other become the best partners on the road to success to achieve WIN-WIN.



: <https://www.tsangyow.com.tw/tw/index.php>